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# ENHANCING ZAKAT MANAGEMENT THROUGH DIGITALIZATION: A LITERATURE REVIEW ON EMERGING TECHNOLOGIES AND BEST PRACTICES

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#### Abstract:

The digitalization of zakat management has emerged as a critical solution to address longstanding challenges such as inefficiency, lack of transparency, and limited accessibility in traditional zakat systems. Despite the growing adoption of digital technologies like blockchain, artificial intelligence (AI), and digital platforms, significant gaps remain in understanding their impact on zakat operations and the barriers to their implementation. This study aims to review the role of emerging technologies in enhancing zakat management,, review key digitalization, challenges faced during and analyse actionable recommendations for practitioners and policymakers. Employing a systematic and data-driven methodology, this study utilized Scopus AI to conduct a comprehensive review of peer-reviewed literature published between 2018 and 2025. Findings indicate that digital technologies have increased the effectiveness and transparency of zakat collection and distribution to a significant extent, enabling real-time tracking, reducing administrative costs, and gaining stakeholders' trust. Blockchain enables secure and impenetrable records, while AI improves decision-making capabilities using predictive analysis and automation. However, issues such as data security concerns, limited technological infrastructure, and resistance hinder its extensive uptake. The study further stresses the requirement for capacity development programs, regulatory frameworks, and collaboration between zakat institutions and technology firms in overcoming these problems. Theoretical contributions



enrich literature on digitalization in Islamic finance, whereas applied recommendations offer experience into initiating scaleable and sustainable digital zakat platforms. Whereas the study provides useful findings, secondary data utilisation and analysis on specific locations limit its global applicability. Follow-up studies should explore empirical evidence from underserved areas and examine the long-term impacts of developing technology on zakat management. This study emphasizes the potential of digitalization to revolutionize zakat systems, making it easier to distribute resources in a balanced manner and overall welfare.

#### **Keywords:**

Artificial Intelligence In Zakat, Blockchain Technology, Digital Zakat Management, Digital Transformation In Islamic Finance, Zakat Transparency And Accountability

# Introduction

In this contemporary era of rapid technological advancement, digitalization has been a revolutionary trend in most spheres of activity, from finance to governance and social welfare. One of the spheres in which digitalization has immense prospects is zakat management—a pillar of Islamic finance that is central to poverty alleviation, wealth distribution, and societal progress (Amilahaq et al., 2021). Zakat, as one of the Five Pillars of Islam, has binding obligations on Muslims to contribute some portion of their wealth to those in need. Conventional methods of collecting and distributing zakat, however, are faced with inefficiency, lack of transparency, and inaccessibility (Hadi et al., 2024). This has necessitated mounting interest in using emerging technologies as a means to enhance zakat management systems.

The focus on digitalization within zakat management has gained momentum due to its ability to address longstanding challenges while aligning with modern societal needs. Technologies such as blockchain, artificial intelligence (AI), digital platforms, and social media have been identified as key enablers of improved efficiency, transparency, and accountability in zakat operations (Nazeri et al., 2023; Attar et al., 2023). For instance, blockchain technology offers immutable records and traceable transactions, ensuring trust and confidence among stakeholders (Attar et al., 2023). Similarly, AI-powered tools and e-wallets simplify zakat payments and optimize fund allocation processes (Beik et al., 2021).

Despite all these advancements, yet the question remains to be discovered is how best to integrate these technologies into existing zakat regimes. While other research has analyzed specific applications- such as Malaysia's "Zakat on Touch" (ZoT) application (Nor et al., 2024) or BAZNAS in Indonesia by applying AI (Beik et al., 2021) - there have been few empirical studies conducted that aggregate evidence from different settings and extract best practices that transcend them. In addition, fear of security breaches to the information and cultural resistance continue to constrain its uptake to a wider scope (Asni et al., 2025).

Though earlier studies contribute valuable information to the possibilities of new technology and best practice in enhancing zakat management by digitalization, there are certain gaps that still remain to be filled. The literature review in this chapter attempts to bridge the gap by investigating.



The scope of this study encompasses the impact of digital technologies on zakat management, with a focus on enhancing efficiency, transparency, and accountability. It explores the application of blockchain, AI, and digital platforms in addressing longstanding challenges while identifying barriers to implementation and proposing actionable recommendations for stakeholders. The study is guided by three primary objectives;

(a) to review the impact of technologies like blockchain, AI, and digital platforms on zakat efficiency and transparency.

(b) to review the key challenges faced during implementation; and

(c) to analyse actionable recommendations for practitioners and policymakers. By consolidating findings from recent scholarly works, this study contributes to both academic discourse and practical applications in zakat management.

The contribution of this paper lies in its comprehensive and holistic approach, providing a nuanced understanding of how digital tools can be effectively leveraged to enhance zakat management while addressing the associated risks and implementation barriers. By synthesizing insights from diverse scholarly works, the study offers actionable recommendations for zakat institutions striving to adapt to an increasingly digitalized world, ensuring alignment with both modern technological advancements and Islamic principles.

The study is structured as follows: Section 2 provides a detailed literature review, highlighting key themes, emerging trends, and existing gaps in the research. Section 3 outlines the methodology, detailing the systematic approach used to analyze relevant data and scholarly contributions. Section 4 presents the results and discussion, aligning the findings with the research objectives to provide a clear understanding of the impact, challenges, and opportunities associated with digital zakat management. Finally, Section 5 concludes with practical recommendations and future directions, offering a roadmap for enhancing zakat management systems through sustainable and inclusive digitalization strategies.

# Literature Review

The rapid advancement of digital technologies has ushered in transformative opportunities for zakat management, a cornerstone of Islamic finance aimed at poverty alleviation and wealth redistribution. As zakat institutions strive to enhance efficiency, transparency, and accessibility, the integration of technologies such as blockchain, artificial intelligence (AI), and digital platforms has emerged as a promising solution. However, while these innovations hold immense potential, their implementation is not without challenges. Issues such as data security concerns, technological infrastructure gaps, resistance to change, and regulatory ambiguities pose significant barriers to the seamless adoption of digital zakat systems. This literature review synthesizes existing scholarly works to explore the impact of these technologies on zakat management while critically examining the key challenges faced during implementation. By consolidating insights from diverse contexts, this review aims to provide a comprehensive understanding of the opportunities and obstacles associated with digital zakat systems, offering valuable guidance for practitioners, policymakers, and researchers seeking to navigate this evolving landscape.



*Enhancing Zakat Efficiency and Transparency through Emerging Technologies* The integration of emerging technologies such as blockchain, artificial intelligence (AI), and digital platforms has significantly transformed zakat management, enhancing both efficiency and transparency. Blockchain technology, in particular, has emerged as a game-changer by providing immutable and traceable records of zakat transactions. For instance, Attar, Saqib, and Dubey (2023) highlight how blockchain ensures secure and transparent fund distribution, reducing the risk of fraud and fostering trust among donors and beneficiaries. Similarly, Nazeri et al. (2023) demonstrate the potential of blockchain to streamline zakat collection and distribution in Malaysia, ensuring that funds are allocated equitably and without intermediaries. These advancements not only reduce administrative costs but also enable real-time tracking of contributions, reinforcing accountability and compliance with Islamic principles.

Artificial intelligence (AI) has further revolutionized zakat management by optimizing operational processes and decision-making. AI-powered tools can automate routine tasks such as donor verification, fund allocation, and reporting, freeing up human resources for more strategic activities (Beik, Swandaru, & Rizkiningsih, 2021). For example, BAZNAS, Indonesia's national zakat agency, has successfully implemented AI-driven e-wallets to simplify zakat payments and enhance the accuracy of fund distribution (Beik et al., 2021). These systems also enable predictive analytics, allowing zakat institutions to forecast donation trends and allocate resources more effectively. By minimizing manual errors and increasing operational speed, AI contributes to greater efficiency while maintaining high standards of transparency through data-driven insights.

Digital platforms have also played a pivotal role in enhancing accessibility and engagement within zakat ecosystems. Platforms like "Zakat on Touch" (ZoT) in Malaysia have demonstrated how user-friendly interfaces and mobile applications can encourage higher participation rates and improve donor retention (Nor, Yaacob, Rahman, & Zainal, 2024). These platforms often integrate features such as real-time updates on fund utilization, educational content about zakat, and seamless payment options, making the process more convenient and transparent for users. According to Amilahaq et al. (2021), digital platforms also promote financial literacy and inclusion, particularly among younger generations who may be unfamiliar with zakat obligations. By leveraging these technologies, zakat institutions can build stronger relationships with their stakeholders while ensuring compliance with Islamic principles.

Despite these advancements, the impact of these technologies on zakat efficiency and transparency is not uniform across all regions. While countries like Malaysia and Indonesia have made significant strides in adopting blockchain, AI, and digital platforms, other nations face challenges due to limited technological infrastructure or regulatory frameworks (Asni et al., 2025). For instance, Hayati, Arnes, and Kirin (2023) note that some zakat institutions in rural areas struggle to implement digital solutions due to low internet penetration and lack of technical expertise. Additionally, concerns about data privacy and cybersecurity remain prevalent, as highlighted by Asni et al. (2025), who emphasize the need for robust safeguards to protect sensitive donor information. These disparities underscore the importance of tailoring technological solutions to local contexts and addressing systemic barriers to ensure equitable benefits.



In conclusion, the adoption of blockchain, AI, and digital platforms has significantly enhanced the efficiency and transparency of zakat management systems. These technologies have streamlined operations, reduced costs, and fostered greater trust among stakeholders by providing secure, traceable, and accessible mechanisms for fund collection and distribution. However, the successful implementation of these innovations requires careful consideration of regional challenges, including technological readiness, regulatory environments, and cultural factors. Moving forward, zakat institutions must prioritize capacity-building initiatives and collaborate with governments and private sector partners to address these gaps. By doing so, they can harness the full potential of digitalization to create more inclusive and sustainable zakat ecosystems.

# Navigating the Challenges of Digital Zakat Implementation

The implementation of digital technologies in zakat management, while promising, is fraught with significant challenges that hinder their seamless adoption. One of the most pressing issues is data security and privacy concerns, which pose a major barrier to trust and participation. Asni et al. (2025) highlight that the sensitive nature of zakat transactions makes them vulnerable to cyberattacks, fraud, and data breaches. This risk is particularly pronounced in regions where robust cybersecurity measures are not yet in place. For instance, Insani et al. (2024) emphasize that hacking incidents or misuse of personal data can undermine public confidence in digital platforms, discouraging donors from contributing through these systems. Addressing these concerns requires zakat institutions to adopt advanced encryption protocols, multi-factor authentication, and regular audits to ensure the safety of donor information.

Another critical challenge is the lack of technological infrastructure, especially in rural or underserved areas. Hayati, Arnes, and Kirin (2023) note that many zakat institutions in remote regions struggle to implement digital solutions due to limited internet connectivity and outdated hardware. This digital divide creates disparities in access and participation, leaving some communities underserved. Furthermore, even in urban areas, the cost of implementing and maintaining advanced technologies can be prohibitive for smaller zakat organizations operating on tight budgets (Asni et al., 2025). These financial constraints limit the scalability of digitalization efforts, reducing their overall impact on efficiency and transparency.

Resistance to change among stakeholders, including institutional staff and donors, presents another significant hurdle. Many employees within traditional zakat organizations lack the technical skills required to operate new digital systems, leading to apprehension and reluctance to embrace these innovations (Asni et al., 2025). Similarly, some donors may distrust digital platforms, preferring face-to-face interactions or manual processes they perceive as more secure and reliable (Amilahaq et al., 2021). This cultural and psychological resistance can slow down adoption rates and reduce the effectiveness of digital initiatives. Addressing this issue requires targeted training programs and awareness campaigns to build confidence in the reliability and benefits of digital tools.

Regulatory and legal challenges also complicate the implementation of digital zakat systems. In many countries, existing laws and frameworks are not designed to accommodate the unique characteristics of blockchain or AI-driven systems, creating ambiguities around compliance and accountability (Nazeri et al., 2023). For example, the decentralized nature of blockchain raises questions about jurisdiction and oversight, while AI systems may face scrutiny over algorithmic biases or decision-making transparency. Hayati et al. (2023) note that the absence



of clear regulatory guidelines can deter zakat institutions from fully embracing digital solutions, as they fear potential legal repercussions. Policymakers must therefore work closely with technologists and religious scholars to develop frameworks that balance innovation with ethical and legal considerations.

In conclusion, while digital technologies hold immense potential to enhance zakat management, their implementation is hindered by a range of challenges, including data security risks, technological infrastructure gaps, resistance to change, and regulatory ambiguities. Addressing these barriers requires a multifaceted approach, involving investments in cybersecurity, capacity-building initiatives, and the development of standardized regulatory frameworks. By fostering collaboration between governments, private sector partners, and religious scholars, zakat institutions can create an enabling environment for digital transformation. Overcoming these challenges is essential to ensuring that digital zakat systems are inclusive, sustainable, and aligned with the principles of Islamic finance, ultimately maximizing their social impact.

# **Overcoming Barriers to Digital Zakat Implementation**

The implementation of digital technologies in zakat management has been heralded as a transformative solution, yet it is not without significant challenges that hinder its widespread adoption. One of the most critical barriers is the issue of data security and privacy, which poses a substantial risk to trust and participation. Asni et al. (2025) emphasize that sensitive financial and personal data involved in zakat transactions make these systems vulnerable to cyberattacks, fraud, and unauthorized access. For instance, Insani et al. (2024) highlight cases where hacking incidents or misuse of donor information have led to public distrust in digital platforms. To address these concerns, zakat institutions must adopt robust cybersecurity measures, including encryption protocols, multi-factor authentication, and regular audits, to ensure the integrity and confidentiality of transactions. Without such safeguards, the potential of digital zakat systems to enhance transparency and accountability remains unrealized.

Another significant challenge is the lack of technological infrastructure, particularly in rural or underserved regions. Hayati, Arnes, and Kirin (2023) note that many zakat organizations in remote areas struggle to implement digital solutions due to limited internet connectivity, outdated hardware, and insufficient technical expertise. This digital divide creates disparities in access, leaving some communities unable to benefit from digital zakat platforms. Moreover, even in urban areas, the high costs associated with implementing and maintaining advanced technologies can be prohibitive for smaller zakat institutions operating on constrained budgets (Asni et al., 2025). These financial and infrastructural limitations hinder the scalability of digitalization efforts, reducing their overall impact on efficiency and inclusivity.

Resistance to change among stakeholders further complicates the implementation process. Many employees within traditional zakat institutions lack the technical skills required to operate new digital systems, leading to apprehension and reluctance to embrace these innovations (Asni et al., 2025). Similarly, some donors may distrust digital platforms, preferring manual processes or face-to-face interactions they perceive as more secure and reliable (Amilahaq et al., 2021). This cultural and psychological resistance slows down adoption rates and diminishes the effectiveness of digital initiatives. Overcoming this barrier requires targeted capacity-building programs, awareness campaigns, and user-friendly interfaces that build confidence in the reliability and benefits of digital tools.



Regulatory and legal ambiguities also present significant obstacles to the seamless integration of digital technologies in zakat management. In many countries, existing frameworks are not designed to accommodate the unique characteristics of blockchain, AI, or other emerging technologies, creating uncertainties around compliance and oversight (Nazeri et al., 2023). For example, the decentralized nature of blockchain raises questions about jurisdiction and accountability, while AI systems may face scrutiny over algorithmic biases or decision-making transparency. Hayati et al. (2023) note that the absence of clear regulatory guidelines deters zakat institutions from fully embracing digital solutions, as they fear potential legal repercussions. Policymakers must collaborate with technologists, religious scholars, and stakeholders to develop standardized frameworks that balance innovation with ethical and legal considerations.

In conclusion, while digital technologies offer immense potential to revolutionize zakat management, their implementation is fraught with challenges, including data security risks, infrastructural gaps, resistance to change, and regulatory ambiguities. Addressing these barriers requires a multifaceted approach that involves investments in cybersecurity, capacity-building initiatives, and the development of inclusive regulatory frameworks. By fostering collaboration between governments, private sector partners, and religious scholars, zakat institutions can create an enabling environment for digital transformation. Overcoming these challenges is essential to ensuring that digital zakat systems are equitable, sustainable, and aligned with Islamic principles, ultimately maximizing their social impact and contribution to poverty alleviation.

While the existing literature highlights the transformative potential of digital technologies in enhancing zakat management, significant gaps remain that warrant further exploration. Most studies focus on the benefits of technologies like blockchain, AI, and digital platforms in improving efficiency and transparency but often overlook the nuanced challenges faced during implementation, particularly in underserved or rural areas (Asni et al., 2025; Hayati, Arnes, & Kirin, 2023). Additionally, there is limited empirical research synthesizing evidence from diverse regional contexts to identify overarching best practices that can be universally applied (Nazeri et al., 2023). The literature also lacks a comprehensive examination of regulatory frameworks and their role in addressing legal ambiguities surrounding digital zakat systems (Insani et al., 2024). Furthermore, while cultural resistance and technological readiness are acknowledged as barriers, few studies propose actionable strategies to overcome these issues effectively (Amilahaq et al., 2021). This study aims to address these gaps by providing a holistic analysis of both the opportunities and challenges associated with digital zakat implementation, offering practical recommendations for stakeholders to create inclusive, sustainable, and ethically aligned systems.

# Methodology

This study employed a systematic and data-driven approach to synthesize existing research on the digitalization of zakat management, leveraging Scopus AI as a tool to identify, analyze, and interpret relevant scholarly works. The primary objective of this study is threefold: (a) to review the impact of emerging technologies such as blockchain, artificial intelligence (AI), and digital platforms on enhancing zakat efficiency and transparency; (b) to review the key challenges encountered during the implementation of these technologies; and (c) to analyze actionable recommendations for practitioners and policymakers in the field of zakat management. To



Volume 10 Issue 38 (March 2025) PP. 64-86 DOI: 10.35631/JISTM.1038006 d methodology that ensures rigor and

achieve these objectives, the study employs a structured methodology that ensures rigor and comprehensiveness in data collection and analysis.

To achieve these objectives, the study utilized Scopus AI, combining natural language and keyword-based search strategies. The natural language query, how can digitalization enhance zakat management through emerging technologies and best practices? was employed to capture a broad spectrum of literature. The initial phase of the research involved a comprehensive search of academic databases using Scopus AI, which facilitated the identification of pe ("zakat" OR "charity" OR "almsgiving" OR "donation") AND ("management" OR "administration" OR "organization" OR "oversight") AND ("digitalization" OR "digital" OR "technology" OR "e-governance") AND ("system" OR "platform" OR "application" OR "solution") AND ("efficiency" OR "effectiveness" OR "transparency" OR "accountability") erreviewed articles, conference papers, and book chapters published between 2018 and 2025. Scopus AI's advanced filtering capabilities enabled the selection of high-quality sources indexed in reputable journals, ensuring the reliability and relevance of the data. A total of 45 studies were shortlisted based on their alignment with the research objectives and their contribution to understanding the role of technology in zakat management.

Inclusion criteria for this study focused on identifying and categorizing the challenges associated with implementing digital solutions in zakat systems. Key issues such as data security concerns, resistance to technological adoption, and the need for regulatory frameworks were extracted from the literature (Asni et al., 2025; Hayati et al., 2023). These challenges were further contextualized by analyzing their impact on zakat institutions' operational efficiency and public trust. Finally, actionable recommendations for practitioners and policymakers were synthesized based on best practices identified in the literature. For example, the importance of fostering digital literacy among stakeholders (Amilahaq et al., 2021), ensuring robust cybersecurity measures (Asni et al., 2025), and promoting collaboration between zakat institutions and technology providers (Hayati et al., 2023) emerged as critical strategies for overcoming implementation barriers.

Additionally, by employing Scopus AI to streamline the literature search and analysis process, this study ensures a methodologically sound approach that balances breadth and depth. The integration of diverse perspectives from multiple studies provides a holistic view of the current state of digitalization in zakat management, while also highlighting gaps and opportunities for future research. This rigorous methodology not only addresses the stated objectives but also contributes to advancing the discourse on leveraging technology for sustainable and inclusive zakat practices.

Data extracted from the selected articles were synthesized using thematic analysis, enabling the identification of recurring patterns and emerging insights. Key themes included digital transformation, efficiency and transparency, challenges in implementation, accountability and trust, social impact and poverty alleviation, capacity building, collaboration, future innovation and direction. This structured approach ensured how digitalization is reshaping zakat management by addressing inefficiencies, enhancing transparency, and expanding access. The use of Scopus AI and rigorous methodology underscores the reliability and validity of this study in uncovering actionable insights for policy and practice.



#### **Result and Discussion**

This section presents the findings of the study in alignment with the research objectives and explores their broader implications. Employing a systematic and data-driven approach, the results integrate both quantitative analysis and qualitative insights, ensuring a comprehensive understanding of the subject. The discussion contextualizes these findings within the existing body of literature, shedding light on key themes, emerging trends, persistent challenges, and viable strategies for improvement. Through this analysis, the study a deeper perspective on the transformative potential of digitalization in zakat management, highlighting its capacity to address longstanding inefficiencies and enhance operational transparency.

# To Review The Impact Of Technologies Like Blockchain, AI, And Digital Platforms On Zakat Efficiency And Transparency.

The integration of blockchain technology into zakat management has demonstrated significant potential in enhancing both efficiency and transparency. Blockchain's decentralized and immutable ledger system ensures that all transactions are recorded securely and cannot be altered, thereby fostering trust among donors and beneficiaries (Attar et al., 2023). For instance, a study by Nazeri et al. (2023) highlights how blockchain can streamline the collection and distribution of zakat funds in Malaysia, ensuring that resources are allocated to eligible recipients without intermediaries. This not only reduces administrative costs but also minimizes the risk of fraud, which has historically undermined public confidence in zakat institutions. By providing real-time visibility into fund flows, blockchain enables stakeholders to track contributions and expenditures, thereby reinforcing accountability and transparency.

Artificial intelligence (AI) has emerged as another transformative tool in zakat management, particularly in optimizing operational processes and improving decision-making. AI-powered systems can automate routine tasks such as donor verification, fund allocation, and reporting, freeing up human resources for more strategic activities (Beik et al., 2021). For example, BAZNAS, Indonesia's national zakat agency, has successfully implemented AI-driven e-wallets to simplify zakat payments and enhance the accuracy of fund distribution (Beik et al., 2021). These systems also enable predictive analytics, allowing zakat institutions to forecast donation trends and allocate resources more effectively. By reducing manual errors and increasing operational speed, AI contributes to greater efficiency in zakat management while maintaining high standards of transparency through data-driven insights.

Digital platforms have also revolutionized zakat management through enhanced accessibility and engagement between donors, particularly the younger generations. Platforms like "Zakat on Touch" (ZoT) in Malaysia have demonstrated the potential of simple-to-use interfaces and mobile applications to enhance higher participation rates and donor retention (Nor et al., 2024). Such sites usually integrate features such as real-time fund disbursement notifications, educational content on zakat, and seamless payment facilities, thereby giving a simpler, more transparent user interface. Online sites, according to Amilahaq et al. (2021), have a significant role to play in enhancing financial literacy and inclusion among young people who may be unaware of zakat compliance. With the utilization of these technologies, zakat institutions can enjoy improved relations with stakeholders while staying in compliance with Islamic values.

Although these developments have occurred, the impacts of these technologies on zakat transparency and efficiency do not equally influence all nations. While countries like Malaysia and Indonesia have made significant strides in adopting blockchain, AI, and digital platforms,



other countries are faced with the lack of technological infrastructure or regulatory frameworks (Asni et al., 2025). For instance, Hayati et al. (2023) note that some zakat institutions in rural areas are hindered from adopting digital solutions due to low internet penetration and the lack of technical expertise. Additionally, data protection and cybersecurity concerns remain prevalent, according to Asni et al. (2025), who emphasize that robust measures must be taken to protect donor information that is sensitive in nature. These disparities reaffirm the need for the tailoring of technological responses to local environments and bridging system barriers to ensure equitable benefits.

To conclude, the adoption of blockchain, AI, and digital platforms has significantly enhanced the efficiency and transparency of zakat management systems. These technologies have streamlined operations, reduced costs, and fostered greater trust among stakeholders by providing secure, traceable, and accessible mechanisms for fund collection and distribution. However, the successful implementation of these innovations requires careful consideration of regional challenges, including technological readiness, regulatory environments, and cultural factors. Moving forward, zakat institutions must prioritize capacity-building initiatives and collaborate with governments and private sector partners to address these gaps. By doing so, they can harness the full potential of digitalization to create more inclusive and sustainable zakat ecosystems.

# To Review The Key Challenges Faced During Implementation

The application of digital technologies in zakat management, although promising, is not free from challenges. Among the most notable obstacles is the absence of technological infrastructure, especially in rural or less developed areas. For example, Hayati et al. (2023) point out that numerous zakat institutions in remote areas face difficulties in implementing sophisticated technologies such as blockchain and AI because of poor internet connectivity and obsolete hardware. This digital divide fosters disparate access and effectiveness of the digital solutions, whereby some communities continue to be underserved. Even in urban areas where there is infrastructure, the cost of installing and maintaining the systems could be prohibitively expensive for smaller zakat institutions, considering that the majority of them operate on small budgets (Asni et al., 2025). These financial constraints dampen the scalability of the digitalization efforts, lowering their overall impact.

Another critical challenge is the resistance to change among stakeholders, including both institutional staff and donors. Many employees within traditional zakat organizations may lack the technical skills required to operate new digital systems, leading to apprehension and reluctance to embrace these innovations (Asni et al., 2025). Similarly, some donors may distrust digital platforms, preferring face-to-face interactions or manual processes that they perceive as more secure and reliable (Amilahaq et al., 2021). This cultural and psychological resistance can slow down adoption rates and reduce the effectiveness of digital initiatives. Addressing this issue requires targeted training programs and awareness campaigns to build confidence in the reliability and benefits of digital tools.

Data security and privacy concerns also pose significant risks to the successful implementation of digital zakat systems. As highlighted by Attar et al. (2023), the sensitive nature of zakat transactions makes them a potential target for cyberattacks, fraud, and data breaches. While blockchain technology offers inherent security features, other digital platforms and AI systems may be vulnerable if not properly safeguarded. Asni et al. (2025) emphasize the need for robust



cybersecurity measures, including encryption protocols and regular audits, to protect donor information and maintain public trust. However, implementing these safeguards requires additional investment and expertise, further complicating the adoption process for many institutions.

Regulatory and legal challenges also present obstacles to the seamless integration of digital technologies in zakat management. In many countries, existing laws and frameworks are not designed to accommodate the unique characteristics of blockchain or AI-driven systems, creating ambiguities around compliance and accountability (Nazeri et al., 2023). For example, the decentralized nature of blockchain raises questions about jurisdiction and oversight, while AI systems may face scrutiny over algorithmic biases or decision-making transparency. Hayati et al. (2023) note that the absence of clear regulatory guidelines can deter zakat institutions from fully embracing digital solutions, as they fear potential legal repercussions. Policymakers must therefore work closely with technologists and religious scholars to develop frameworks that balance innovation with ethical and legal considerations.

To conclude, the lack of collaboration between zakat institutions, governments, and private sector stakeholders exacerbates implementation challenges. According to Beik et al. (2021), fragmented efforts and siloed approaches often lead to inefficiencies and missed opportunities for synergy. For instance, without coordination, multiple institutions may invest in redundant technologies, wasting resources and diluting the overall impact of digitalization. Additionally, the absence of standardized practices across different regions or organizations can create inconsistencies in how zakat funds are managed and reported (Nor et al., 2024). To overcome these challenges, fostering partnerships and knowledge-sharing networks is essential. By working together, stakeholders can pool resources, share best practices, and collectively address common barriers to implementation, ultimately enhancing the sustainability and inclusivity of digital zakat systems.

# To Analyse Actionable Recommendations For Practitioners And Policymakers.

To address the challenges and maximize the benefits of digitalization in zakat management, actionable recommendations for practitioners and policymakers are essential. One key recommendation is to prioritize capacity-building initiatives that enhance the technical skills of zakat institution staff. As highlighted by Amilahaq et al. (2021), many employees lack the expertise required to operate advanced digital systems, which hinders adoption. Blockchain, AI, and digital platform training programs can render employees competent in managing these technologies effectively and establish an environment of innovation. Policymakers can support this by allocating resources for training and development programs and collaborating with institutions of learning to design tailored curricula. Zakat organizations, by investing in human capital, can be able to overcome change barriers and achieve easier implementation of digital solutions.

Another critical recommendation is to establish robust regulatory frameworks that address the unique challenges posed by digital technologies. Nazeri et al. (2023) emphasize the need for clear guidelines governing the use of blockchain and AI in zakat management to ensure compliance with Islamic principles and legal standards. Policymakers should work closely with religious scholars, technologists, and industry experts to develop frameworks that balance innovation with ethical considerations. For instance, regulations could mandate transparency in algorithmic decision-making for AI systems or require regular audits of blockchain-based



transactions. Such measures would not only mitigate risks but also build public trust in digital zakat systems, encouraging broader participation from donors and stakeholders.

Enhancing cybersecurity measures is another actionable recommendation to safeguard sensitive zakat data and protect against cyber threats. Asni et al. (2025) highlight that data breaches and fraud remain significant concerns for digital zakat platforms, particularly as these systems handle large volumes of financial transactions. To address this, practitioners should adopt industry-standard encryption protocols, multi-factor authentication, and real-time monitoring tools to detect and prevent unauthorized access. Policymakers can further support these efforts by mandating compliance with international cybersecurity standards and providing incentives for institutions to invest in secure infrastructure. By prioritizing data security, zakat organizations can reassure donors about the safety of their contributions, thereby increasing confidence in digital systems.

Promoting collaboration between zakat institutions, governments, and private sector stakeholders is another crucial recommendation to drive sustainable digital transformation. Beik et al. (2021) argue that fragmented interventions have a tendency to foster inefficiencies as well as opportunities for wastage. Through partnerships, one can share resources, reduce spending, and open the door to the development of standardized practices by regions. For example, the governments can set up centralized digital platforms that different zakat institutions can use, having consistency in managing funds and reporting. Private sector involvement can bring in technological expertise and innovation, allowing zakat organizations to be in line with emerging trends. By developing a collaborative ecosystem, stakeholders can consolidate in overcoming common barriers and replicate digital solutions more effectively.

To conclude, raising awareness and promoting financial literacy among donors is essential to encourage broader adoption of digital zakat systems. Nor et al. (2024) note that many individuals, particularly in rural or underserved areas, remain unfamiliar with the benefits and functionalities of digital platforms. Practitioners can address this by launching educational campaigns that explain how these technologies work and their alignment with Islamic principles. Social media, mobile applications, and community outreach programs can be leveraged to disseminate information and engage diverse audiences. Policymakers can support these initiatives by integrating zakat education into national financial literacy programs. By empowering donors with knowledge, zakat institutions can increase participation rates and foster a more inclusive and transparent zakat ecosystem

# **Connections To Key Themes (Decision Making, Challenges, Efficiency, Application Process)**

The graph presents an overview of key aspects related to digital zakat management, illustrating various interconnected components that influence its development and implementation. The central theme revolves around the integration of digital solutions in zakat administration, covering multiple dimensions such as decision-making, challenges, efficiency, and the application process.

The decision-making aspect is influenced by related factors, which include considerations such as management systems that ensure proper governance and technological advances that drive innovation. Meanwhile, the challenges associated with digital zakat management stem from



advancements in financial technologies, which require continuous adaptation, and the need for effective optimization strategies.

Efficiency is a critical component, with a focus on streamlining financial transactions and ensuring optimal resource distribution. On the other hand, the application process highlights user-centered aspects, particularly interaction design and user experience, which are crucial for enhancing accessibility and ease of use.

Overall, this visualization underscores the complexity and multi-faceted nature of digital zakat management, reflecting the need for technological integration, strategic decision-making, and user-friendly systems to enhance efficiency and effectiveness.



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#### Linkages Between Digital Zakat Management And Decision Making

The digitalization of zakat management has significantly influenced decision-making processes within zakat institutions by providing tools that enhance efficiency, transparency, and accountability. The integration of digital technologies such as blockchain, artificial intelligence (AI), and data analytics enables zakat organizations to make informed, evidence-based decisions that align with their objectives of poverty alleviation and public welfare. For instance, real-time data collection and analysis allow decision-makers to monitor zakat inflows and outflows, assess donor behavior, and allocate resources more effectively (Beik et al., 2021). This data-driven approach ensures that decisions are grounded in accurate and up-to-date information, reducing reliance on subjective judgment and minimizing errors. By leveraging these technologies, zakat institutions can optimize their operations and ensure that funds are distributed equitably.



The positive impact of digital zakat management on accountability further strengthens its role in facilitating better decision-making. According to Hadi et al. (2024), transparency in zakat reporting serves as a critical mediator between digitalization and zakat growth acceleration. By adopting digital platforms that provide transparent records of fund distribution, zakat institutions can build trust among stakeholders, including donors, beneficiaries, and regulators. This transparency empowers decision-makers to address concerns about misuse or inefficiency, ensuring that funds are allocated to areas of greatest need. For example, decisionmakers can prioritize poverty alleviation programs or emergency relief efforts based on clear insights into where zakat funds are most impactful. Such data-driven initiatives ensure that zakat resources are distributed equitably, maximizing their social impact.

Moreover, the adoption of advanced technologies like AI and blockchain introduces predictive capabilities that enhance strategic decision-making. AI-powered systems can analyze historical data to forecast future donation trends, enabling zakat institutions to plan for seasonal fluctuations or economic downturns (Rahman et al., 2023). Similarly, blockchain's immutable ledger system provides an auditable trail of transactions, allowing decision-makers to identify inefficiencies or bottlenecks in the zakat management process. These technological advancements not only optimize operational efficiency but also support long-term planning and resource allocation strategies that align with the broader goals of zakat, such as poverty alleviation and public welfare (Musa et al., 2022).

Digital zakat management also expands access to zakat services, particularly during challenging times such as the post-pandemic recovery phase, as highlighted by Maulida et al. (2024). This expanded access generates valuable data on underserved populations, enabling decision-makers to design targeted interventions that address specific community needs. For instance, digital platforms can provide insights into regions with low zakat collection rates or high levels of poverty, guiding decisions on outreach programs or partnerships with local organizations. Such data-driven initiatives ensure that zakat resources are distributed equitably, maximizing their social impact.

To conclude, the interaction design of digital zakat systems plays a pivotal role in optimizing decision-making processes. As noted by Musa et al. (2022), user-friendly interfaces and intuitive dashboards allow decision-makers to interact seamlessly with complex datasets, simplifying the process of analyzing information and making timely decisions. These systems can also incorporate feedback mechanisms that enable continuous improvement, ensuring that decisions remain aligned with evolving stakeholder expectations and societal needs. By leveraging technology to enhance both operational efficiency and stakeholder engagement, digital zakat management creates a robust framework for effective decision-making that supports sustainable development and human welfare. Table 1 presents a summary of digital zakat management and decision making.



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# Table 1: The Summary Of Digital Zakat Management And Decision Making

Authors	Title	Year	Source title	Cited by
Beik I.S.; Swandaru R.; Rizkiningsih P.	Utilization of digital technology for zakat development	202 1	Islamic FinTech: Insights and Solutions	6
Musa A.; Zulfikar T.; Khalidin B.	Digital-based information system of zakat management in indonesia: strategies for increasing revenue in fiqh muamalah perspectives	202 2	Samarah	5
Rahman A.A.; Nor S.M.; Yaacob S.E.	Technological integration within zakat institutions: a comprehensive review and prospective research directions	202 3	International Journal of Islamic Thought	3
Hadi R.; Shafrani Y.S.; Hilyatin D.L.; Riyadi S.; Basrowi	Digital zakat management, transparency in zakat reporting, and the zakat payroll system toward zakat management accountability and its implications on zakat growth acceleration	202 4	International Journal of Data and Network Science	1
Maulida S.; Amruzi F.A.; Hakim B.R.; Beik I.S.	Post-pandemic digital transformation in zakat management: insights from maqāṣid syari'ah in south kalimantan	202 4	El-Mashlahah	0

# Linkages Between Digital Zakat Management And Challenges

The digitalization of zakat management, while offering transformative potential, is accompanied by several significant challenges that must be addressed to ensure its effective implementation. One of the most pressing concerns is data security, particularly in safeguarding personal and financial information on digital platforms. As highlighted by Insani et al. (2024), the risk of hacking, unauthorized access, or misuse of sensitive data poses a major obstacle to the adoption of digital zakat systems. These vulnerabilities can undermine public trust in digital platforms, discouraging donors from participating. Similarly, Asni et al. (2025) emphasize that without robust cybersecurity measures, zakat institutions risk exposing themselves to fraud and reputational damage. Addressing these concerns requires investment in advanced encryption technologies, regular security audits, and compliance with international data protection standards.

Another critical challenge is the lack of access to digital technology, particularly among marginalized and rural populations. In Indonesia, for instance, not all communities have reliable internet connectivity or the necessary equipment to engage with digital zakat platforms (Insani et al., 2024). This digital divide creates disparities in participation, leaving some groups underserved and exacerbating existing inequalities. Hayati et al. (2023) note that this issue is especially pronounced in remote areas where infrastructure development lags behind urban centers. To overcome this barrier, policymakers and zakat institutions must prioritize initiatives such as expanding internet access, providing affordable devices, and creating offline



alternatives for those unable to use digital platforms. Bridging this gap is essential to ensure equitable access to zakat services.

Trust and awareness also present significant hurdles in the adoption of digital zakat systems. Many individuals remain hesitant to pay zakat digitally due to a lack of understanding about how these platforms operate or doubts about their alignment with Islamic principles (Febriyanti, 2021). Additionally, limited socialization and education on zakat laws contribute to low awareness and reluctance to participate. Asni et al. (2025) argue that fostering trust requires transparent communication about the benefits and safeguards of digital zakat systems. Educational campaigns and community outreach programs can play a pivotal role in addressing misconceptions and encouraging greater participation. By building confidence in the integrity and reliability of digital platforms, zakat institutions can enhance donor engagement and expand their reach.

Accountability and transparency are further challenges that require careful attention in digital zakat management. Ensuring that zakat funds are collected and distributed in accordance with Islamic law demands rigorous supervisory and control mechanisms (Hadi et al., 2024). While digital platforms offer tools for improving transparency, such as blockchain-based ledgers and real-time reporting, their effectiveness depends on the institutional capacity to implement and enforce these measures. Febriyanti (2021) highlights that weak accountability frameworks can lead to inefficiencies and misuse of funds, undermining public confidence. Strengthening governance structures, conducting regular audits, and engaging independent oversight bodies are essential steps to address these concerns and ensure compliance with regulatory requirements.

To conclude, resistance to change among stakeholders, including both institutional staff and donors, presents another layer of complexity. Many employees within traditional zakat organizations may lack the technical skills required to operate digital systems, leading to apprehension and reluctance to embrace these innovations (Asni et al., 2025). Similarly, some donors may prefer manual processes over digital ones due to familiarity or perceived reliability. Overcoming this resistance requires targeted training programs and awareness campaigns to demonstrate the benefits of digital solutions. Collaboration between governments, private sector partners, and religious scholars can also help address cultural and psychological barriers, ensuring that digital zakat systems are adopted widely and effectively. By tackling these challenges head-on, zakat institutions can unlock the full potential of digitalization to enhance efficiency, transparency, and inclusivity. Table 2 presents a summary of digital zakat management and challenges.



# Table 2: The Summary Of Digital Zakat Management And Challenges

Authors	Title	Year	Source title	Cited by
Hayati R.F.; Arnes O.V.; Kirin A.B.	An exploration of the innovation developed and adopted by indonesian online zakat institutions in the era of smart society 5.0	2023	MILRev: Metro Islamic Law Review	2
Febriyanti N.	Enhancing the effectiveness of the zakat management system to reduce taxable income for muslim communities in east java	2021	Al-Risalah: Forum Kajian Hukum dan Sosial Kemasyarakatan	1
Hadi R.; Shafrani Y.S.; Hilyatin D.L.; Riyadi S.; Basrowi	Digital zakat management, transparency in zakat reporting, and the zakat payroll system toward zakat management accountability and its implications on zakat growth acceleration	2024	International Journal of Data and Network Science	1
Insani N.; Rohaya N.; Mutiara U.; Maguchu P.	Legal protection for personal data security and muzakki financial transactions on digital zakat platform	2024	Jurnal Hukum Novelty	1
Ahmad K.A.; Hasbulah M.H.; Tambak S.; Ahmad H.H.; Mustafa W A	A Recent Systematic Review of Zakat Digitalization: Efficiency and Challenges	2025	Journal of Advanced Research in Applied Sciences and Engineering Technology	0

# Linkages Between Digital Zakat Management And Efficiency

Digital zakat management has emerged as a transformative approach to enhancing the efficiency of zakat collection, distribution, and overall operations. The integration of digital technologies such as blockchain, artificial intelligence (AI), and data analytics streamlines processes that were traditionally manual and time-consuming, significantly reducing administrative costs and improving operational speed (Beik et al., 2021). For instance, AI-powered systems can automate donor verification, fund allocation, and reporting, minimizing human errors and ensuring faster transaction processing. Similarly, blockchain technology provides a transparent and immutable ledger system that eliminates intermediaries, thereby reducing delays and inefficiencies in fund distribution. These innovations not only optimize resource utilization but also ensure that zakat funds reach beneficiaries more quickly and effectively, aligning with the overarching goal of alleviating poverty and enhancing public welfare.



The impact of digitalization on zakat efficiency is further underscored by its ability to widen access and improve outreach. Asni et al. (2025) highlight that digital platforms enable zakat institutions to reach a broader audience, including younger donors and those in remote areas, through mobile applications and online portals. This expanded access increases the volume of zakat collections while reducing geographical barriers that previously hindered participation. Additionally, digital tools facilitate real-time monitoring of zakat inflows and outflows, allowing institutions to allocate resources dynamically based on emerging needs. By aligning with the overarching goal of zakat—to alleviate poverty and enhance public welfare—digital technologies amplify the efficiency of these efforts, ensuring that funds are utilized where they are most impactful (Maulida et al., 2024).

Efficiency gains in digital zakat management are also evident in the clustering and organizational structures of zakat institutions. Rahman et al. (2023) emphasize that technological integration within zakat institutions enhances digital management practices for zakat collection and distribution. For example, centralized frameworks and standardized processes, often supported by digital tools, lead to higher operational efficiency. Furthermore, digital platforms provide uniform tools for data collection, analysis, and reporting, enabling institutions to reduce redundancies and achieve greater consistency in performance metrics. These capabilities not only enhance operational efficiency but also strengthen accountability and transparency, reinforcing public trust in zakat institutions.

Despite these advancements, inefficiencies persist in some zakat institutions due to suboptimal fund distribution practices. Asni et al. (2025) identify challenges such as mismatches between input variables (e.g., fundraising strategies) and output variables (e.g., beneficiary coverage), which hinder overall efficiency. Digital zakat management addresses these issues by enabling precise tracking of fund utilization and outcomes. For instance, real-time dashboards and predictive analytics allow decision-makers to identify bottlenecks and adjust strategies accordingly. Furthermore, digital platforms facilitate better coordination among stakeholders, ensuring that resources are allocated efficiently and equitably. These capabilities not only enhance operational efficiency but also strengthen accountability and transparency, reinforcing public trust in zakat institutions.

To conclude, the role of digital zakat management in fostering long-term sustainability and scalability cannot be overlooked. By leveraging advanced technologies, zakat institutions can adapt to evolving societal needs and economic conditions, ensuring continued relevance and impact. Rahman et al. (2023) argue that technological integration within zakat institutions is not merely about automating existing processes but about reimagining how zakat can be managed to maximize its benefits. For example, digital platforms can incorporate features such as donor engagement tools, educational content, and feedback mechanisms, creating a holistic ecosystem that supports efficient zakat management. As digital solutions continue to evolve, their potential to drive efficiency in zakat operations will only grow, paving the way for more inclusive and sustainable social welfare initiatives. Table 3 presents a summary of digital zakat management and efficiency.



# Table 3: The Summary Of Digital Zakat Management And Efficiency

Authors	<b>Title</b> Utilization of digital	Year	Source title	Cited by
Beik I.S.; Swandaru R.; Rizkiningsih P.	technology for zakat development Technological integration within zakat institutions: a	2021	Islamic FinTech: Insights and Solutions	6
Rahman A.A.; Nor S.M.; Yaacob S.E.	prospective research directions	2023	International Journal of Islamic Thought Journal of Advanced	3
Asni F.; Ahmad K.A.; Hasbulah M.H.; Tambak S.; Ahmad H.H.; Mustafa W.A.	A recent systematic review of zakat digitalization: efficiency and challenges Post-pandemic digital transformation in zakat management: insights	2025	Research in Applied Sciences and Engineering Technology	0
Maulida S.; Amruzi F.A.; Hakim B.R.; Beik I.S.	from maqāṣid syari'ah in south kalimantan	2024	El-Mashlahah	0

# Linkages Between Digital Zakat Management And Application Process

The digitalization of the zakat application process has emerged as a transformative approach to streamline the collection, distribution, and management of zakat funds. One notable example is the "Zakat on Touch" (ZoT) platform in Malaysia, which facilitates online zakat applications for eligible recipients, significantly reducing administrative burdens and enhancing accessibility (Nor et al., 2024). By digitizing the application process, zakat institutions can ensure that beneficiaries receive timely assistance without the need for cumbersome paperwork or in-person visits. This shift not only simplifies the process for applicants but also improves operational efficiency for zakat boards, enabling them to focus on broader strategic goals such as poverty alleviation and public welfare.

The integration of advanced technologies like mobile applications, artificial intelligence (AI), and e-wallets further enhances the zakat application process by addressing key challenges such as inefficiency and lack of transparency. Beik et al. (2021) highlight how these tools can automate tasks such as donor verification, fund allocation, and real-time reporting, ensuring that zakat funds are distributed equitably and efficiently. For instance, AI-powered systems can analyze applicant data to prioritize those in greatest need, while e-wallets enable seamless payments directly to beneficiaries. These innovations not only improve the speed and accuracy of the application process but also foster trust among stakeholders by providing transparent records of transactions and fund utilization.



Despite these advancements, challenges remain in fully optimizing the digital zakat application process. One significant issue is the lack of comprehensive datasets for zakat funds, which hinders the ability of institutions to track and monitor applications effectively (Rosele et al., 2022). Additionally, the transition to digital platforms requires zakat institutions to enhance their technological readiness and understanding of emerging innovations. As noted by Rosele et al. (2022), many organizations face difficulties in adopting new systems due to limited infrastructure, technical expertise, or resistance to change. Addressing these challenges requires targeted investments in training programs, robust cybersecurity measures, and collaborative efforts between governments, private sector partners, and religious scholars to develop standardized frameworks.

The positive impact of digitalization on the zakat application process is evident in its potential to address poverty and inequality more effectively. Komarudin et al. (2023) emphasize that digital zakat applications, such as the Ziswaf platform in Indonesia, have improved the ease of recording and managing zakat data, enabling institutions to allocate resources more strategically. These platforms often include features such as real-time updates, educational content, and feedback mechanisms, creating a more user-friendly experience for both donors and beneficiaries. By leveraging technology to enhance the application process, zakat institutions can ensure that funds are distributed to those who need them most, aligning with the core objectives of zakat in Islam.

Looking ahead, the future of the digital zakat application process lies in continuous innovation and adaptation to societal needs. As highlighted by Nor et al. (2024), the success of platforms like ZoT demonstrates the importance of designing systems that are intuitive, secure, and scalable. Policymakers and practitioners must prioritize initiatives that expand access to digital tools, particularly in underserved areas, while ensuring compliance with Islamic principles and regulatory standards. By doing so, they can create a more inclusive and efficient zakat ecosystem that maximizes the social impact of zakat funds. Ultimately, the digital transformation of the zakat application process represents a critical step toward achieving sustainable development and equitable resource distribution. Table 4 presents a summary of digital zakat management application process

Authors	Title	Year	Source title	Cited by
Rosele M.I.; Muneem A.; Rahman N.N.B.A.; Ali A.K.	The Digitalized Zakat Management System in Malaysia and the Way Forward	2022	Al-Ihkam: Jurnal Hukum dan Pranata Sosial	11
Beik I.S.; Swandaru R.; Rizkiningsih P.	Utilization of Digital Technology for Zakat Development	2021	Islamic FinTech: Insights and Solutions	6
Nor S.M.; Yaacob S.E.; Rahman	Digitizing Zakat Distribution in Malaysia: A Case Study on	2024	Samarah	1

# Table 4: The Summary Of Digital Zakat Management Application Process



A.A.; Zainal	Application Process at Kedah			
Н.	State Zakat Board			
Komarudin				
M.; Sophian			WOEAC	
A.; Septama	Ziswaf: Zakat Application to		WSEAS	
H.D.;	Improve Ease of Recording	2023	Transactions on	0
Yulianti T.;	Zakat Data in Indonesia		Development	
Ikhsan M.;			Development	
Zuhelmi T.P.				

# Conclusion

This study has explored the transformative potential of digitalization in zakat management, focusing on its impact on efficiency, transparency, decision-making, and the application process. The key findings reveal that emerging technologies such as blockchain, artificial intelligence (AI), and digital platforms have significantly enhanced the operational capabilities of zakat institutions. These innovations streamline processes, reduce administrative costs, and improve accessibility, enabling zakat funds to reach beneficiaries more quickly and equitably. Additionally, the integration of real-time data analytics and transparent reporting mechanisms has strengthened accountability and trust among stakeholders, aligning with the core principles of zakat in Islam. However, challenges such as data security concerns, limited technological infrastructure, and resistance to change remain barriers to widespread adoption.

The theoretical implications of this study contribute to the growing body of literature on digital transformation in Islamic finance. By synthesizing insights from diverse contexts, this research highlights the role of technology in addressing inefficiencies and enhancing the social impact of zakat systems. It also underscores the importance of aligning technological advancements with Islamic principles, ensuring that digital solutions are both innovative and ethically sound. Practically, the findings provide actionable recommendations for zakat institutions, policymakers, and stakeholders. For instance, investing in cybersecurity measures, fostering digital literacy, and promoting collaboration between public and private sectors can help overcome implementation barriers. Furthermore, the study emphasizes the need for standardized frameworks and regulatory specific regions, leaving gaps in understanding how digital zakat systems operate in other areas with different socio-economic and cultural landscapes. Future research could address these limitations by conducting empirical studies in underrepresented regions, exploring the long-term impacts of digitalization, and examining the role of emerging technologies such as quantum computing or advanced AI models in zakat management.

In conclusion, the digitalization of zakat management represents a pivotal step toward achieving greater efficiency, transparency, and inclusivity in resource distribution. While significant progress has been made, continuous innovation and adaptation are necessary to address existing challenges and unlock the full potential of digital solutions. By building on the insights and recommendations outlined in this study, zakat institutions can create sustainable ecosystems that maximize the social welfare impact of zakat, ultimately contributing to poverty alleviation and equitable development. Moving forward, a collaborative effort among stakeholders will be essential to ensure that digital zakat systems are inclusive, secure, and aligned with the ethical foundations of Islamic finance.



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